Booking Holdings Inc. (BKNG)

The travel industry remains strong & resilient



The Stock



Key market facts

Description	Value
Market Cap	\$98.3B
Current price	\$2,646.07
Year-to-date returns	+31.3%
52-week range	\$1,616.85 - \$2,731.75
Trailing 12 months P/E	25.9x
Trailing 12 months EV/EBITDA	13.9x

Note: As of 16th of May 2023



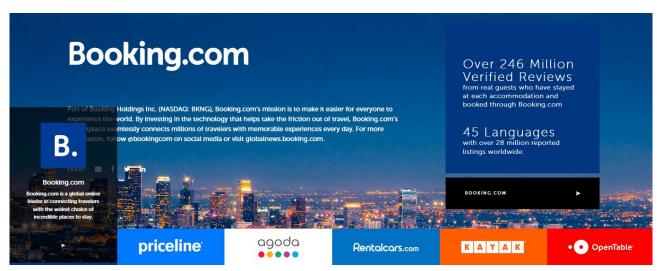


Business Overview



Booking's Key Brands

Booking is the world's leading Online Travel Agency operating through 6 key brands:



Source: Company's website

"Substantially all of our **agency revenue** is from Booking.com's accommodation reservations"

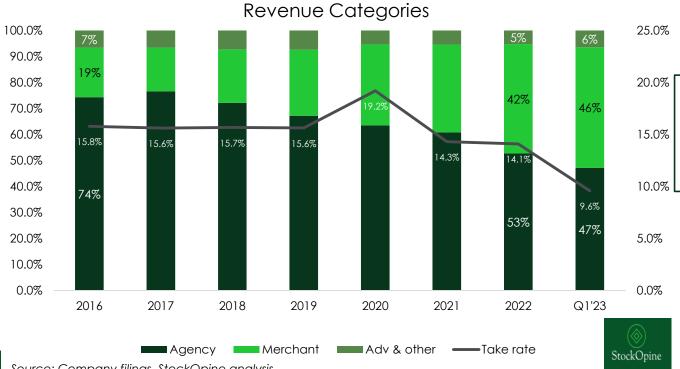
"The majority of our **merchant revenue** is from Booking.com's accommodation reservations."

- Booking.com: The leading market place to book an accommodation while you can also book a flight, rent a car or book an attraction.
- Priceline: Looking for more discounts? Look no further than priceline. Similar to booking.com but usually better discounts on hotels.
- Agoda: The leading online accommodation platform in Asia
 Pacific region.
- Rentalcars.com: Car hire platform operated as part of booking.com.
- Kayak: A travel search engine.
- **OpenTable:** Online restaurant reservations.



Revenue Categories

Merchant revenues became equally relevant as Agency revenues



- Agency Revenues: Commission fees Booking does not facilitate payments.
- Merchant revenues: Commissions, credit card processing rebates, processing fees and ancillary services – Booking does facilitate the payments.



What else does matter to Booking model?

Direct and App Bookings and Alternative Accommodation

Direct App Bookings

In Q1'23, direct bookings achieved their highest level ever → 45% of room nights

~30-35% in 2019 ~45% in Q1'23

Alternative Accommodation

~6.7 million listings in Q1'23 (up from ~6.6 in Q4'22)



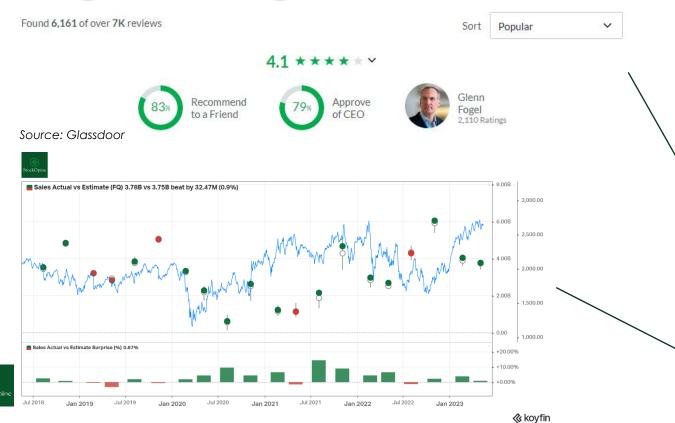


Management



Tone at the top

A long tenured management is at the wheel



- Glenn Fogel: has served as Chief Executive Officer and President of Booking Holdings Plc since January 2017 and CEO of Booking since June 2019. He joined the Company in 2000.
- 75% of CEO's compensation is performance based & 91% is share based.



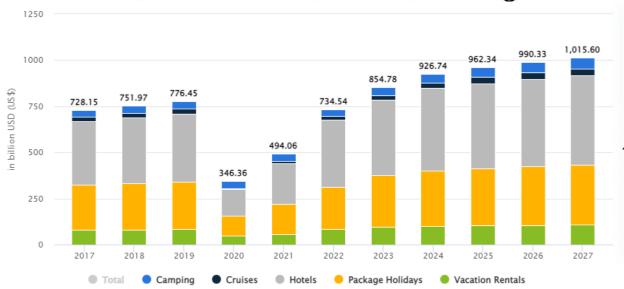
 Management seems to be executing missing sales guidance marginally and occasionally.

Industry



Market analysis

Travel & Tourism forecasts remain strong

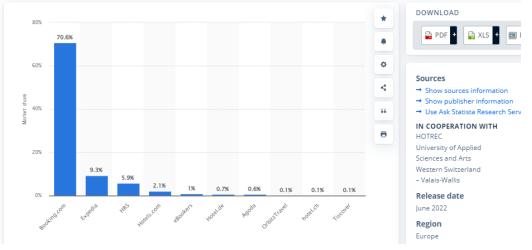


Source: Statista (published on Jan, 2023)

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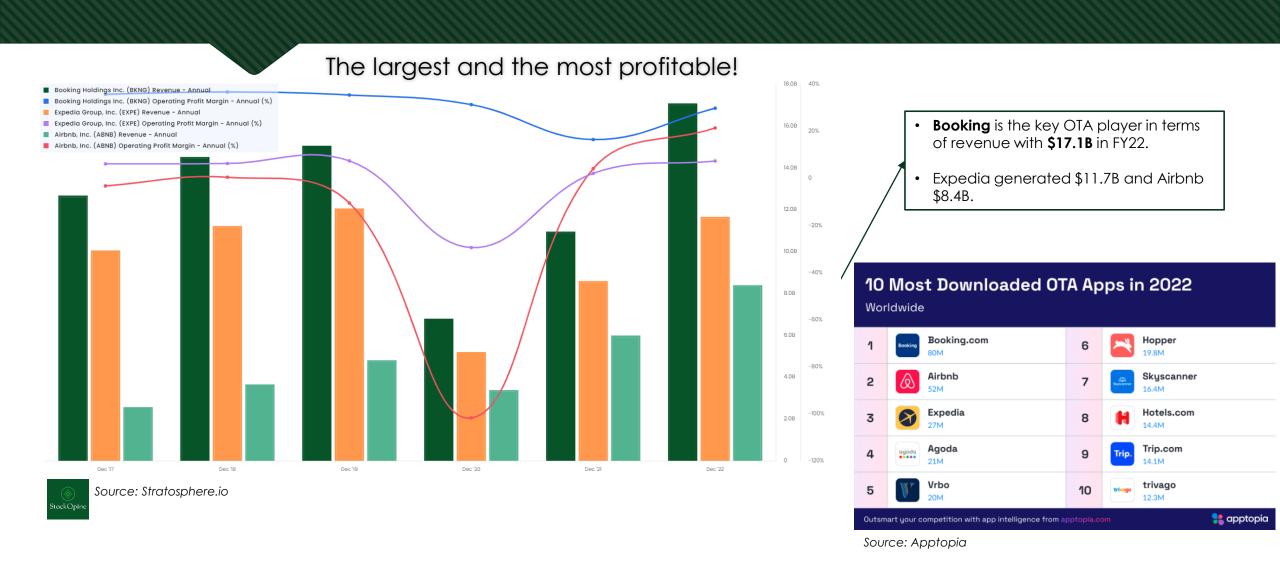
- The Travel & Tourism market is the broader market for Booking and is projected to reach \$854.8bn in 2023 and generate an annual growth rate (CAGR) of 6.7% for 2022-2027, resulting to a projected market volume of \$1,015.6bn by 2027.
- Online sales are expected to account for 74% of total Travel
 Tourism market.

Relative market share of major online travel agencies (OTAs) in Europe in 2021



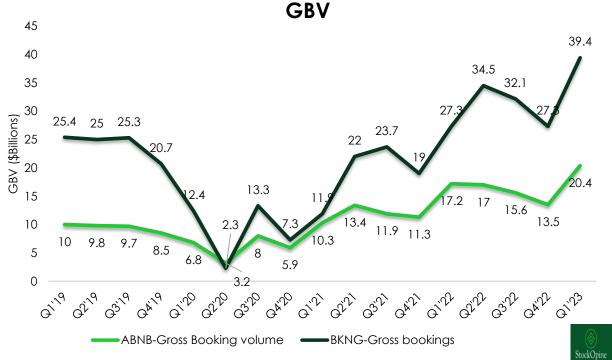
Source: Statista (published on June, 2022)

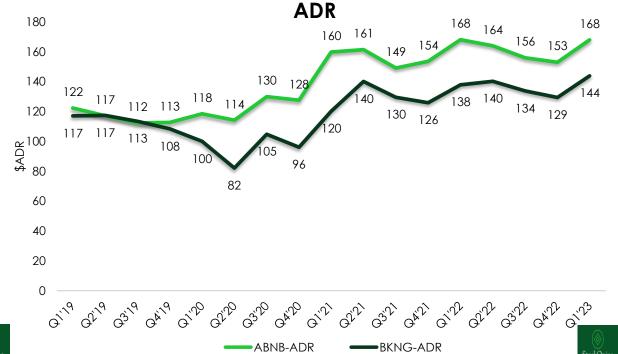
Key financials Vs Airbnb & Expedia



BKNG Vs ABNB (KPIs) (1/2)

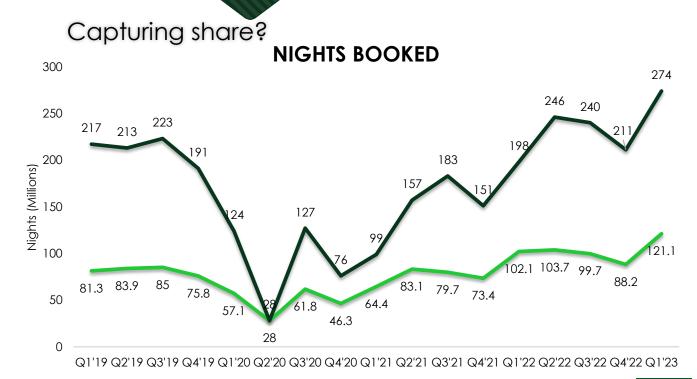
The trend is only up!







BKNG Vs ABNB (KPIs) (2/2)



ABNB-Nights and experiences



- Q1'23: BKNG's GBV grew by 44% while ADR increased by 4%.
- **ABNB's GBV** increased by **19%** driven by a proportionate increase in Nights and Experiences from Q1'22 while **ADR** remained **flat**.
- Nights and Experiences of BKNG increased by 38% and we presume that the key driver of the variance compared to ABNB is Asia.

BKNG alternative accommodation growth in North America room nights was +45% which implies that it is taking share from Airbnb!!

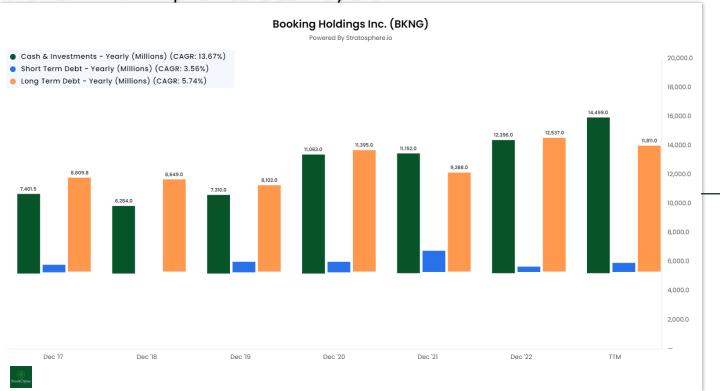


Financials



Financial position

Merchant mix improves cash cycle!



- Healthy balance sheet position standing at a negative net-debt position.
- \$14.5B in Cash & Short Term investments Vs Total Debt of \$12.7B.

Source: Stratosphere.io

Returns to shareholders

Booking is shareholder friendly

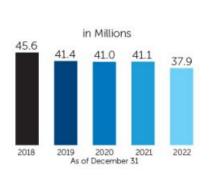
RETURN OF STOCKHOLDER VALUE

In 2022, we repurchased \$6.5 billion of our shares, reducing our year-end share count by 8% versus 2021.

In 2022, our stock-based compensation resulted in less than 0.7% of stockholder dilution.

In February 2023, we announced a new authorization to repurchase \$20 billion of our stock.





Share count reduced by

17% since 2018

We expect to complete repurchases under our \$20 billion stock repurchase authorization and our prior \$4 billion authorization within the next four years.



Competitive advantages, Opportunities & Risks



Strengths, Opportunities & Risks

Mobile shift could be a long-term tailwind for Booking

Strengths:

- Network effect → More listings → more users → more listings and it goes on!
- Brand name → The download statistics state the obvious.
- Optionality → It has the platform to support additional offerings → Flights are taking off!!

Opportunities:

- The Mobile shift to book holidays.
- Connected trip

Risks:

- Competition is fierce.
- Macro environment → A prolonged economic slowdown can affect consumer confidence and spending trends.

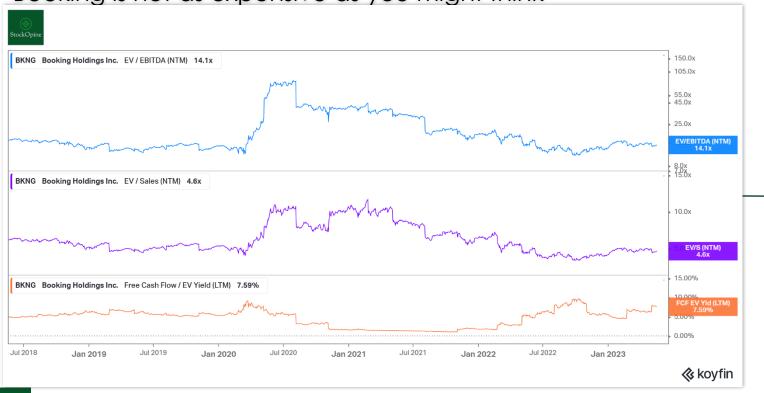


Valuation



Multiples approach

Booking is not as expensive as you might think



- EV/EBITDA (Next Twelve Months) and EV/Sales trade at the lowest levels seen over the last 5 years.
- FCF yield stands at the **highest levels seen** over the last 5 years.



Reverse DCF

Double-digit growth is priced in

Description	Scenario 1	Scenario 2	Scenario 3
EBIT Margin	29%	31%	31%
Terminal Growth Rate	3%	3%	3%
Tax Rate	22%	22%	22%
Capex / Sales	2.4%	2.4%	2.4%
Discount Rate	10%	10%	8.5%
Implied 5 Year Revenue CAGR	13.7%	12.0%	6.3%

- Under the first calculation and the set of assumptions used, the market implies a 5 year revenue CAGR of 13.7%.
- Changing the EBIT margin to 31%, results to a 5year revenue CAGR of 12%.
- A **change in the discount rate** makes Booking look undervalued with a **CAGR of 6.3%**.



Thank you!!

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